# "Everything is Theory Versus Practice":

Department Policy Changes in the Time of Black Lives Matter

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#### INTRODUCTION

- Nationwide, departmental policy changes intended to reform policing range from shifts in the way the law is enforced to bans on former police practices (Ferré-Sadurní & McKinley, 2020; Kaur & Mack, 2020).
- Police officers describe increased hesitation in initiating and responding to citizen contacts such as stops, arrests, and use of force incidents (Jones & Board, 2020).
- This hesitation can lead to a reduction in proactive policing strategies; some officers report a general tendency to avoid citizen contacts in fear of having to use force during an encounter and be subject to potential administrative sanctions and public backlash (Adams, 2019; Deuchar et al., 2019)

### **METHODS**

- 15 current police officers were recruited from departments in the southern & western U.S. using convenience & snowball sampling.
- Semi-structured, in-depth interviews on how policing & routine patrol activities have changed as a result of the modern racial justice movement.
- Interviews were transcribed and inductively coded in NVIVO 12 Pro using thematic analysis.

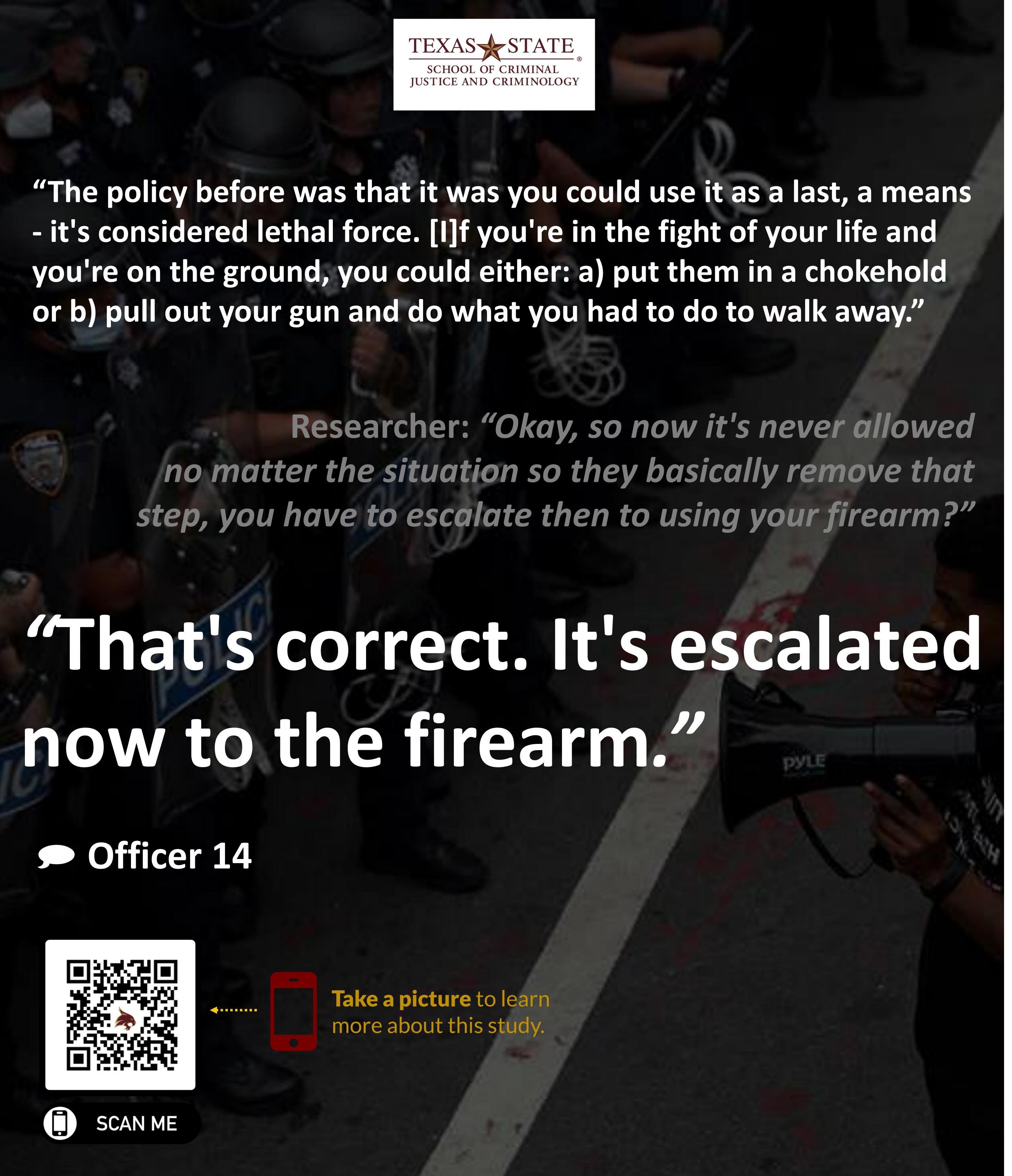
## **RESULTS**

#### **USE OF FORCE POLICY CHANGES:**

Ban on Lateral Vascular Neck Restraints

"... and now you're the bad guy, because you wouldn't have been violent if you hadn't gone in there. So even if we have a justified use-of-force at that point, it's not going to be justified. We're going to be seen as the aggressor. And that's why we're removing ourselves from these situations." – Officer 26

"[W]e have three seconds or two seconds or one second to act, and you have this window of opportunity to do something that's deemed reasonable." — Officer 20



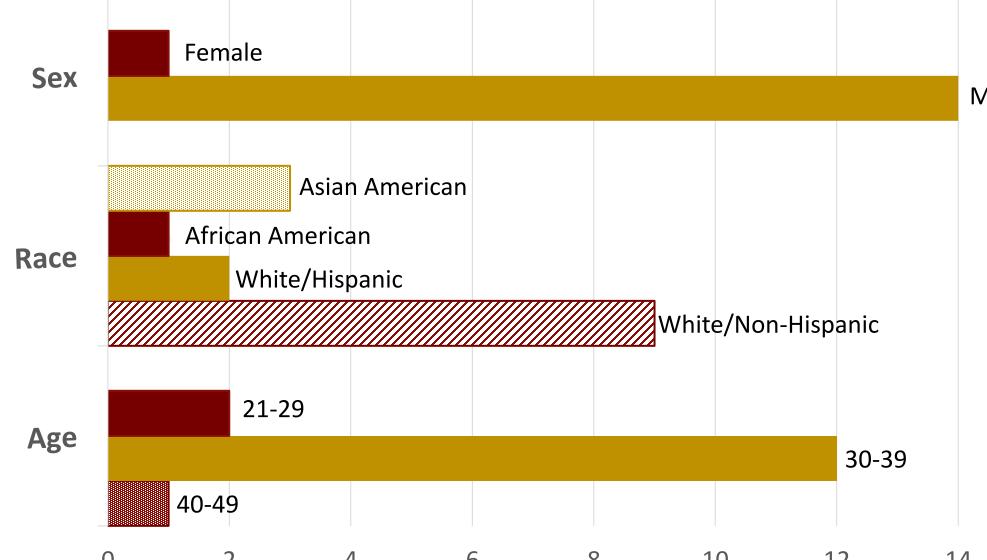


Figure 1: Sample Demographics

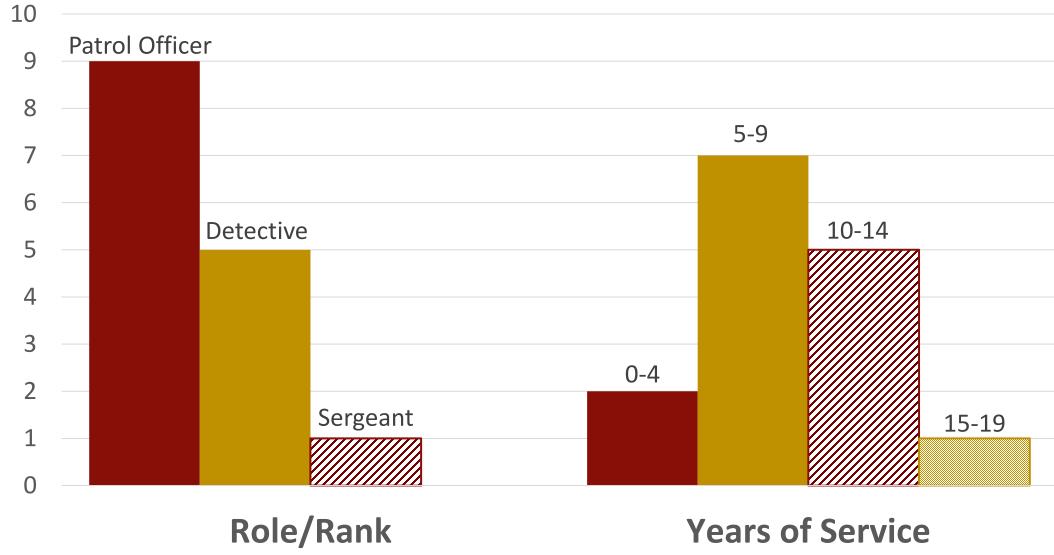


Figure 2: Policing Background Descriptives

## **RESULTS** (continued)

Redefining "Use of Force"

"And for us, it was just making more stress because... you pull out your firearm, you're having to write reports with it. It's adding more work to things that we didn't have to do before." — Officer 12

"... if anybody wants to use that data, it's going to come back 'Well, look how many uses of force this department has, and look how many uses of force against Black males they have,' even though technically no force was used." – Officer 9

## **DISCUSSION**

- Departmental policy changes are "removing tools from the toolbox" for police officers.
- Overall themes based on officers' descriptions:
  - A strong sense of removal from situations due to use of force policy changes.
  - Additional work and time spent on reports for each service call.
  - A questionable aspect of how recorded data will be utilized in the future.
- Providing officers with the opportunity to voice their experiences will foster collective community inclusion and help facilitate the conversation on the future direction of policing.

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